

**22 November 2011**  
**University of Northumbria at Newcastle**  
**BOARD OF GOVERNORS**

A meeting of the Board of Governors will be held on Tuesday, 22 November 2011 at 1.30 pm in the Corry Room, Sport Central, City Campus West. A buffet lunch will be served at 12.30 p.m. in the Corry Room.

**At 1.00 p.m. Professor Paul Croney will give a presentation in the Corry Room on the University's Student Experience Improvement Framework. All Governors and University Officers are encouraged to attend this event.**

**Agenda**

Item Number		Document Code	VCEG/ Senior Officer	Board Lead[s]
	<b><u>Preliminary Business</u></b>			
1	Minutes of the meeting of the Board of Governors: 10 October 2011	BG11/19	P Booth	L Armstrong
2	i) Matters arising ii) Summary Action List	BG11/20		
3 1.35	<b><u>Vice-Chancellor's Report</u></b>	BG11/21	Professor A Wathey	
4 1.55	<b><u>Strategic Discussion</u></b> Strategic Analysis of Markets and Recruitment	<i>Confidential</i> BG11/22	Professor I Postlethwaite	
2.15	<b><u>For Approval:</u></b>			
5	<b><u>HEFCE Annual Accountability Returns:</u></b>			
	i) Financial Statements 2010/11	BG11/23	C Reilly	J Josephs/R Thompson
	ii) Financial Results and Forecast Tables to 2011/12 and Commentary on assumptions for 2011/12 forecasts	BG11/24		J Josephs R Thompson
	iii) Audit Committee Annual Report 2010/11	BG11/25		
	iv) Internal Audit Annual Opinion 2010/11	BG11/26		
	v) KPMG: Audit Highlights Memorandum and Management Letter (plus Management Representation Letter)	BG11/27		
	vi) Annual Assurance Return 2010/11	BG11/28	P Booth	
6	Loan Facilities and Associated Hedging Facilities - Alternatives	BG11/29	C Reilly	
7	Process for the Appointment of the Chair of the Board of Governors	BG11/30	J Embley	L Armstrong
8	Revision to the University's Constitution	BG11/31	P Booth	L Armstrong

9	Bid to the Social Action Fund	BG11/32	P Booth	
3.10	<b><u>Committee and related reporting</u></b>			
10	Board of Governors Committees:			
	i) Audit Committee: Unconfirmed Minutes of the meeting held on 7 November 2011	<i>Confidential</i> BG11/33 (to follow)	P Booth	R Thompson
	ii) Employment & Finance Committee: Unconfirmed Minutes of the meeting held on 24 October 2011	BG11/34	P Booth	J Josephs
	iii) Nominations Committee: Unconfirmed Minutes of the meeting held on 22 November 2011	BG11/35	P Booth	L Armstrong
	iv) Performance and Risk Committee: Unconfirmed Minutes of the meeting held on 20 October 2011	BG11/36	P Booth	C Sayers
	v) Remuneration Committee: Unconfirmed Minutes of the meeting held on 17 October 2011	<i>Confidential</i> BG11/37	P Booth	L Armstrong
11	Academic Board:		Professor A Wathey	
	i) Annual Report 2010/11	BG11/38		
	ii) Minutes of the meeting: 12 October 2011 [Confirmed]	BG11/39		
	iii) Minutes of the meeting: 02 November 2011 [Unconfirmed]	BG11/40		
12	Health, Safety and Environment: Update	BG11/41	L Salkeld	
13	<b><u>Any other relevant business</u></b>			
3.25				
14	Meeting Review	Oral		