

## Monday 27 June 2022 BOARD OF GOVERNORS

A meeting of the Board of Governors will be held on Monday 27 June 2022 at 1330-1730hrs in room 209, Sutherland Building, City Campus West

The pre-meeting session (12 noon – 12.45pm) will be to meet the new SU Sabbatical Team and learn about their objectives for 2022/23, and will be followed by a networking lunch.

## **AGENDA**

1. Introduction i. Chair's Opening ii. Declarations of Governors' Interests  2. Strategic Discussion Items ii. Vice-Chancellor's Report iii. Planning and Budget 2022/23 iii. Planning and Budget 2022/23 iii. Research and Knowledge Exchange Strategy Delivery Plan Vi. Research and Knowledge Exchange Strategy Delivery Plan Vi. Race Equality Vii. University Strategy 2018-24 Performance Report Viii. Appointment of Academic Staff Governor Viii. Appointment 2022/23 Viii. Student Recruitment Update Viii. Student Recruitment 2022/23 Viii. Students' Union Report Viii. Students' Union Report Viii. Monthly Finance Report Period 10 2021/22 Viii. Revised Equality Diversity and Inclusion Policy Viii. Interim Equality Diversity and Inclusion Report 2021* Vi. Student Protection Plan – Annual Review Vi. Apprenticeships: OFSTED Preparation Vi. University Business Continuity Plan and Policy Viii. Scheme of Delegated Authority Viiii. Scheme of Delegated Authority Viiii. Scheme of De	em		
ii. Chair's Opening iii. Declarations of Governors' Interests  2. Strategic Discussion Items ii. Vice-Chancellor's Report iii. Planning and Budget 2022/23 iv. Education Strategy Delivery Plan v. Research and Knowledge Exchange Strategy Delivery Plan vi. Race Equality viii. University Strategy 2018-24 Performance Report viii. Appointment of Academic Staff Governor ix. Governor Recruitment Update x. Student Recruitment Update x. Student Recruitment 2022/23 iii. Monthly Finance Report Period 10 2021/22 iii. Students' Union Report iii. Monthly Finance Report Period 10 2021/22 iii. Revised Equality Diversity and Inclusion Policy vi. Student Protection Plan – Annual Review BG21/125 vi. Apprenticeships: OFSTED Preparation BG21/126 vii. Apprenticeships: OFSTED Preparation BG21/127 viii. University Business Continuity Plan and Policy BG21/128 viii. Scheme of Delegated Authority BG21/129 ix. Health, Safety and Wellbeing Report Q3 2021/22 BG21/123 BG21/124 BG21/125 Viii. Scheme of Delegated Authority BG21/126 BG21/127 BG21/127 BG21/128 BG21/129 BG21/130  X. Treasury Management: Bank Mandates BG21/131 BG21/131 BG21/131 BG21/133 BG21/133 BG21/133 BG21/133 BG21/135 Academic Board: 23 June 2022 Oral Report V. Annual Evaluation of Board and Committee Effectiveness BG21/135	6111	item code	Governor/Trustee
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ii. Declarations of Governors' Interests    Strategic Discussion Items		Out I Down	D. D. Diaglasson, W. a. I.
2. Strategic Discussion Items i. Vice-Chancellor's Report ii. REF 2021 Outcomes BG21/114 iii. Panning and Budget 2022/23 BG21/115 iv. Education Strategy Delivery Plan V. Research and Knowledge Exchange Strategy Delivery Plan Vi. Race Equality Vii. University Strategy 2018-24 Performance Report Viii. Appointment of Academic Staff Governor Viii. Appointment of Academic Staff Governor Viii. Governor Recruitment Update V. Student Recruitment 2022/23 BG21/121 Spresentation V. Student Recruitment 2022/23 BG21/121 Spresentation V. Students' Union Report V. Student Protection Plan – Annual Review BG21/125 V. Student Protection Plan – Annual Review BG21/126 Vi. Apprenticeships: OFSTED Preparation Vii. University Business Continuity Plan and Policy Viii. Scheme of Delegated Authority Viii. Health, Safety and Wellbeing Report Q3 2021/22 BG21/130 V. Treasury Management: Bank Mandates V. Chairs' Reports V. Audit Committee: 23 May 2022 V. Annual Evaluation of Board and Committee Effectiveness BG21/135			Dr R Blackman-Woods
ii. Vice-Chancellor's Report iii. REF 2021 Outcomes BG21/114 iii. Planning and Budget 2022/23 BG21/115 iv. Education Strategy Delivery Plan V. Research and Knowledge Exchange Strategy Delivery Plan V. Research and Knowledge Exchange Strategy Delivery Plan BG21/116 V. Research and Knowledge Exchange Strategy Delivery Plan Vii. Race Equality Vii. University Strategy 2018-24 Performance Report Viii. Appointment of Academic Staff Governor BG21/120 ix. Governor Recruitment Update V. Student Recruitment 2022/23 BG21/121 8 BG21/121 8 BG21/121 8 BG21/121 8 BG21/121 8 BG21/121 8 BG21/122 BG21/123 III. Monthly Finance Report Period 10 2021/22 BG21/123 III. Revised Equality Diversity and Inclusion Policy Iv. Interim Equality Diversity and Inclusion Report 2021*BG21/125 V. Student Protection Plan – Annual Review BG21/127 VII. University Business Continuity Plan and Policy BG21/128 VIII. Scheme of Delegated Authority BG21/129 IX. Health, Safety and Wellbeing Report Q3 2021/22 BG21/130  X. Treasury Management: Bank Mandates BG21/131  4. Chairs' Reports I. Audit Committee: 23 May 2022 III. Employment and Finance Committee: 20 May and 6 June 2022 III. Strategic Performance Committee: 13 June 2022 Oral Report V. Annual Evaluation of Board and Committee Effectiveness BG21/135	ii. Declarations of Governors interests	Oral Report	Dr R Blackman-Woods
ii. Vice-Chancellor's Report  iii. REF 2021 Outcomes  BG21/114  iii. Planning and Budget 2022/23  BG21/115  iv. Education Strategy Delivery Plan  V. Research and Knowledge Exchange Strategy Delivery Plan  Vi. Race Equality  BG21/118  Vii. University Strategy 2018-24 Performance Report  Viii. Appointment of Academic Staff Governor  BG21/120  ix. Governor Recruitment Update  Viii. Appointment of Academic Staff Governor  SG21/121  RG21/121  RG21/121  RG21/122  BG21/121  BG21/121  BG21/121  BG21/122  BG21/121  BG21/122  BG21/122  BG21/122  BG21/122  BG21/122  III. Monthly Finance Report Period 10 2021/22  III. Revised Equality Diversity and Inclusion Policy  V. Student Protection Plan – Annual Review  Vi. Apprenticeships: OFSTED Preparation  Vi. Apprenticeships: OFSTED Preparation  BG21/127  Vii. University Business Continuity Plan and Policy  BG21/128  Viii. Scheme of Delegated Authority  IX. Health, Safety and Wellbeing Report Q3 2021/22  BG21/130  A. Treasury Management: Bank Mandates  BG21/131  4. Chairs' Reports  ii. Audit Committee: 23 May 2022  III. Employment and Finance Committee: 20 May and 6 June 2022  III. Strategic Performance Committee: 13 June 2022  III. Strategic Performance Committee: 13 June 2022  Oral Report  V. Annual Evaluation of Board and Committee Effectiveness	Strategic Discussion Items		
iii. Planning and Budget 2022/23 iv. Education Strategy Delivery Plan v. Research and Knowledge Exchange Strategy Delivery Plan vi. Race Equality vii. University Strategy 2018-24 Performance Report viii. Appointment of Academic Staff Governor ix. Governor Recruitment Update x. Student Recruitment 2022/23 BG21/121 8 BG21/122 BG21/122 BG21/122 BG21/122 BG21/122 BG21/123 BG21/124 BG21/125 V. Students' Union Report BG21/124 Vi. Interim Equality Diversity and Inclusion Policy Vi. Apprenticeships: OFSTED Preparation Vii. University Business Continuity Plan and Policy BG21/127 Vii. University Business Continuity Plan and Policy BG21/127 Vii. University Business Continuity Plan and Policy BG21/129 Vii. Scheme of Delegated Authority BG21/129 Vii. Scheme of Delegated Authority BG21/130  X. Treasury Management: Bank Mandates BG21/131 BG21/132 II. Employment and Finance Committee: 20 May and 6 June 2022 III. Strategic Performance Committee: 13 June 2022 BG21/134 V. Annual Evaluation of Board and Committee Effectiveness BG21/135	i. Vice-Chancellor's Report	BG21/113	Prof T Lawson
iv. Education Strategy Delivery Plan  v. Research and Knowledge Exchange Strategy Delivery Plan  vi. Race Equality  vii. University Strategy 2018-24 Performance Report  viii. Appointment of Academic Staff Governor  ix. Governor Recruitment Update  x. Student Recruitment 2022/23  Performance, Projects, Policy and Regulatory Matters  i. Students' Union Report  ii. Monthly Finance Report Period 10 2021/22  iii. Revised Equality Diversity and Inclusion Policy  iv. Student Protection Plan – Annual Review  vi. Apprenticeships: OFSTED Preparation  vii. University Business Continuity Plan and Policy  viii. Scheme of Delegated Authority  ix. Health, Safety and Wellbeing Report Q3 2021/22  ix. Health, Safety and Wellbeing Report Q3 2021/22  ix. Treasury Management: Bank Mandates  BG21/131  4. Chairs' Reports  i. Audit Committee: 23 May 2022  iii. Strategic Performance Committee: 20 May and 6 June 2021/135  iv. Academic Board: 23 June 2022  v. Annual Evaluation of Board and Committee Effectiveness  G221/135	ii. REF 2021 Outcomes	BG21/114	Prof T Lawson/
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v. Annual Evaluation of Board and Committee Effectiveness BG21/135			C Apsey
		Oral Report	Prof T Lawson
vi. Committee Membership and Terms of Reference 2022/23 BG21/136	v. Annual Evaluation of Board and Committee Effectiveness	BG21/135	Dr R Blackman-Woods
vi. Committee Membership and Terms of Reference 2022/23 BG21/136			and Committee Chairs
	vi. Committee Membership and Terms of Reference 2022/23	BG21/136	G Bailes
5. Constitutional Matters	Constitutional Matters		
		Introduction  i. Chair's Opening ii. Declarations of Governors' Interests  Strategic Discussion Items i. Vice-Chancellor's Report ii. REF 2021 Outcomes iii. Planning and Budget 2022/23 iv. Education Strategy Delivery Plan v. Research and Knowledge Exchange Strategy Delivery Plan vi. Race Equality vii. University Strategy 2018-24 Performance Report viii. Appointment of Academic Staff Governor ix. Governor Recruitment Update x. Student Recruitment 2022/23  enda: Routine Business Items for report, consideration or app Performance, Projects, Policy and Regulatory Matters i. Students' Union Report ii. Monthly Finance Report Period 10 2021/22 iii. Revised Equality Diversity and Inclusion Policy iv. Interim Equality Diversity and Inclusion Report 2021* v. Student Protection Plan – Annual Review vi. Apprenticeships: OFSTED Preparation vii. University Business Continuity Plan and Policy viii. Scheme of Delegated Authority ix. Health, Safety and Wellbeing Report Q3 2021/22  x. Treasury Management: Bank Mandates  Chairs' Reports i. Audit Committee: 23 May 2022 ii. Employment and Finance Committee: 20 May and 6 June 2022 iii. Strategic Performance Committee: 13 June 2022 iv. Academic Board: 23 June 2022 v. Annual Evaluation of Board and Committee Effectiveness	Introduction   Chair's Opening   Oral Report

	i. Board of Governors: 25 April 2022  ➤ Summary Minutes	BG21/137	Dr R Blackman-Woods
	Confidential Minutes	BG21/138	Di it Blackman woods
	ii. Circulated item: Academic Staff Governor Recruitment 2022	BG21/139	
	<ul> <li>Pilot of Application Process</li> </ul>		
	iii. Summary Action List/Matters Arising	BG21/140	G Bailes
	iv. Nominations Committee: Minutes 13 June 2022	BG21/141	Dr R Blackman-Woods
	v. Board Annual Agenda Plan	BG21/142	G Bailes
University	Executive attendees at Board to leave the Meeting.		
6.	Reserved Committee Business		
	i. 6 June 2022 Remuneration Committee Minutes	BG21/143	P Judge
	BOARD MEETING CLOSE		